



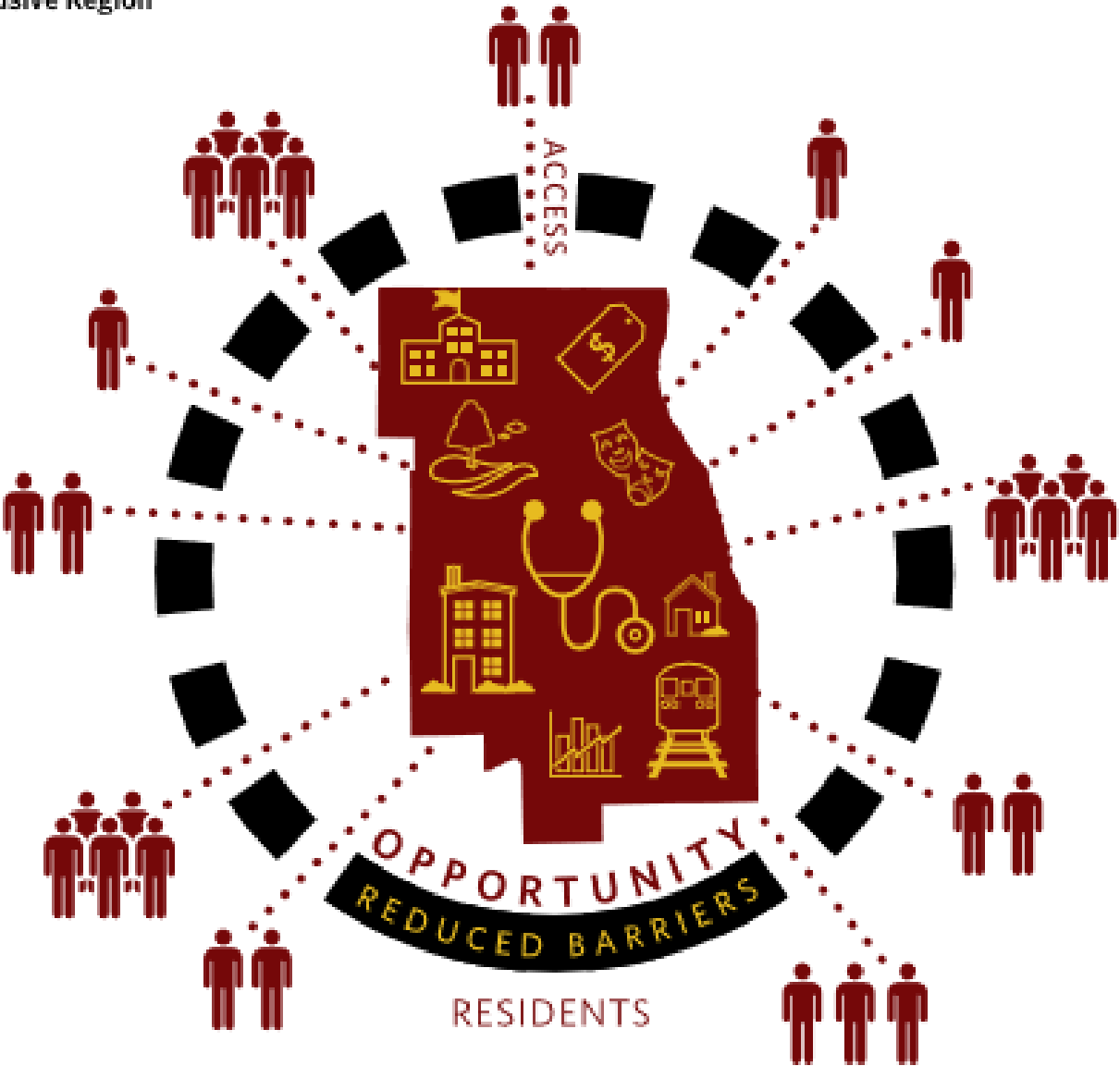
# CMAP Capacity Building Program

Calumet Stormwater  
Collaborative

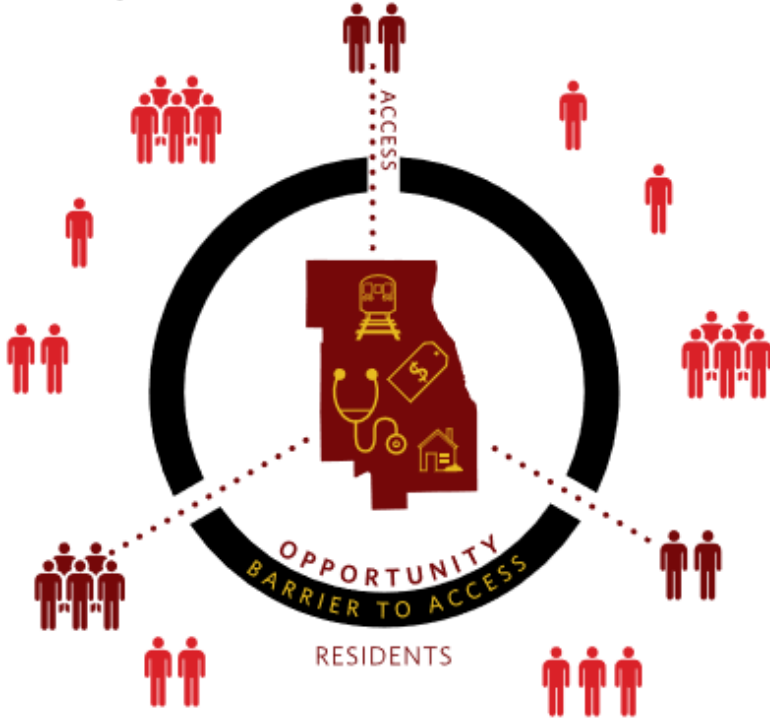
NOVEMBER 5, 2021



Inclusive Region



Non-inclusive Region



# Municipal Capacity

CHICAGO METROPOLITAN AGENCY FOR PLANNING | ON TO 2030 STRATEGIC PLAN



# Recommendation

## Build local government capacity

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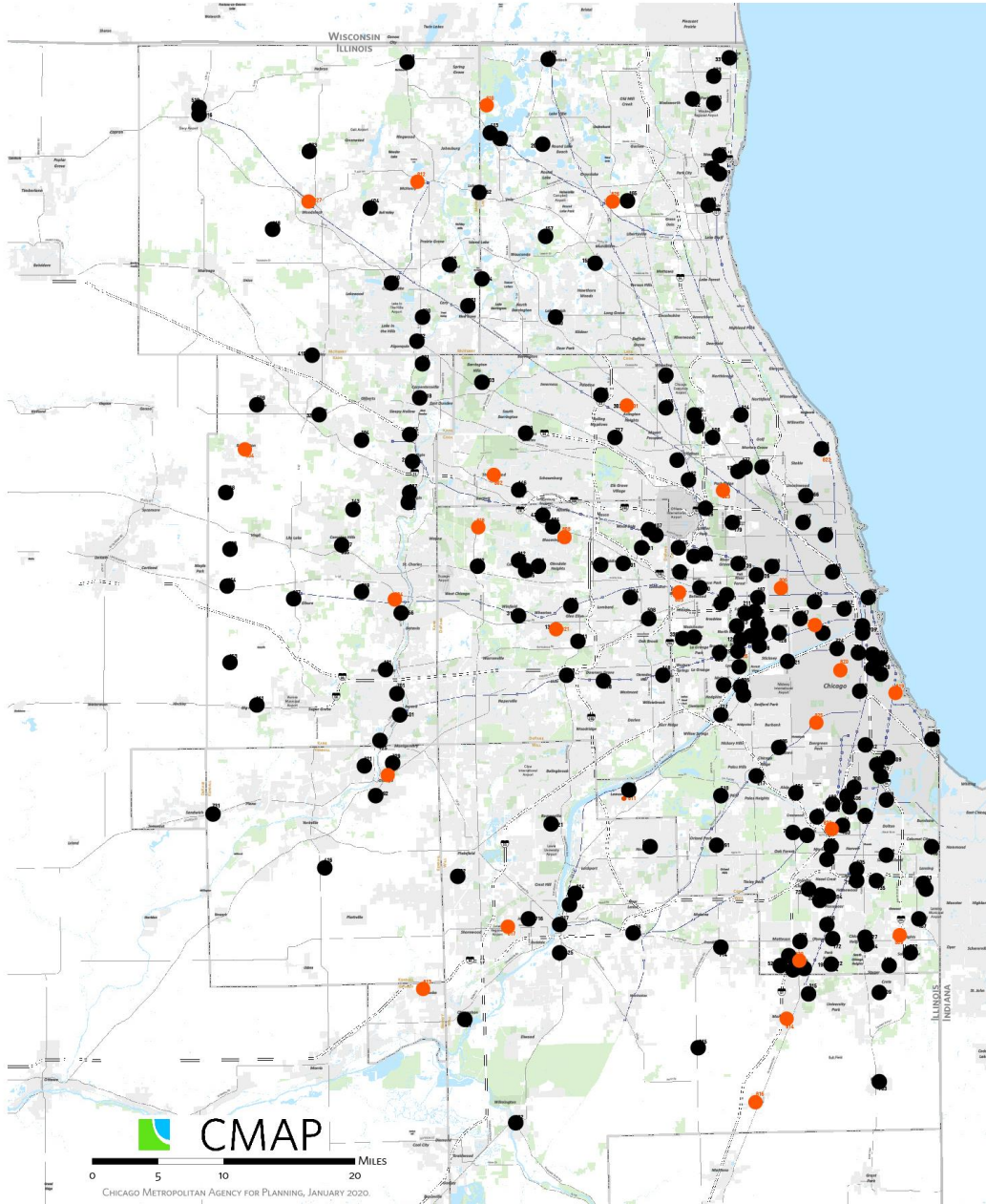
### Strategies

- Build on successes of the Local Technical Assistance (LTA) program
- Build municipal, nonprofit, and private sector capacity to access funding and financial resources
- Provide professional development opportunities that increase the capacity of staff and officials



# Local Technical Assistance Projects

● Completed      ● Under Development



- |                   |                    |                       |                      |
|-------------------|--------------------|-----------------------|----------------------|
| Addison           | Country Club Hills | Matteson              | Richton Park         |
| Algonquin         | Crete              | Maywood               | Riverside            |
| Alsip             | Crystal Lake       | McHenry County        | Robbins              |
| Antioch           | Des Plaines        | McKinley Park         | Romeoville           |
| Arlington Heights | Dixmoor            | Midlothian            | Roseland             |
| Aurora            | Downers Grove      | Mill Creek            | Roselle              |
| Beach Park        | DuPage County      | Monee                 | Rosemont             |
| Beecher           | Elburn             | Montgomery            | Round Lake Heights   |
| Belmont-Cragin    | Elgin              | Morton Grove          | Sandwich             |
| Bensenville       | Elmwood Park       | New Lenox             | Silver Creek         |
| Berkeley          | Evanston           | Niles                 | Sleepy Hollow Creek  |
| Berwyn            | Fairmont           | Norridge              | South Elgin          |
| Big Rock          | Fox Lake           | North Chicago         | South Holland        |
| Blue Island       | Franklin Park      | North Lawndale        | Steger               |
| Bridgeport        | Glen Ellyn         | North River           | Summit               |
| Burlington        | Hampshire          | Northlake             | Waukegan             |
| Bronzeville       | Hanover Park       | Oak Lawn              | Westchester          |
| Calumet City      | Harvard            | Oak Park              | West Pullman         |
| Calumet Park      | Hinsdale           | Olympia Fields        | Wheeling             |
| Campton Hills     | Hoffman Estates    | Orland Park           | Wicker Park/Bucktown |
| Canaryville       | Joliet             | Oswego                | Will County          |
| Carol Stream      | Kane County        | Palos Park            | Wilmington           |
| Carpentersville   | Lake County        | Park Forest           | Winthrop Harbor      |
| Channahon         | Lakemoor           | Peotone               | Worth                |
| Chicago           | Lan-Oak            | Plainfield            |                      |
| Chicago Heights   | Lansing            | Pilsen/Little Village | Zion                 |
| Chinatown         | Lincolnwood        | Prospect Heights      |                      |
| Cicero            | Lynwood            | Pullman               |                      |
| Cook County       | Lyons              | Richmond              |                      |



# Coordinated Investment Studies



# Enhanced Local Technical Assistance



# Embedded Staff Planners



# Leadership Academy



**Calumet Park**



**Sauk Village**

An aerial photograph of a residential neighborhood, likely Calumet Park, showing a grid of streets, houses, and some larger commercial buildings. The image is overlaid with a semi-transparent blue and green graphic on the right side.

## Calumet Park

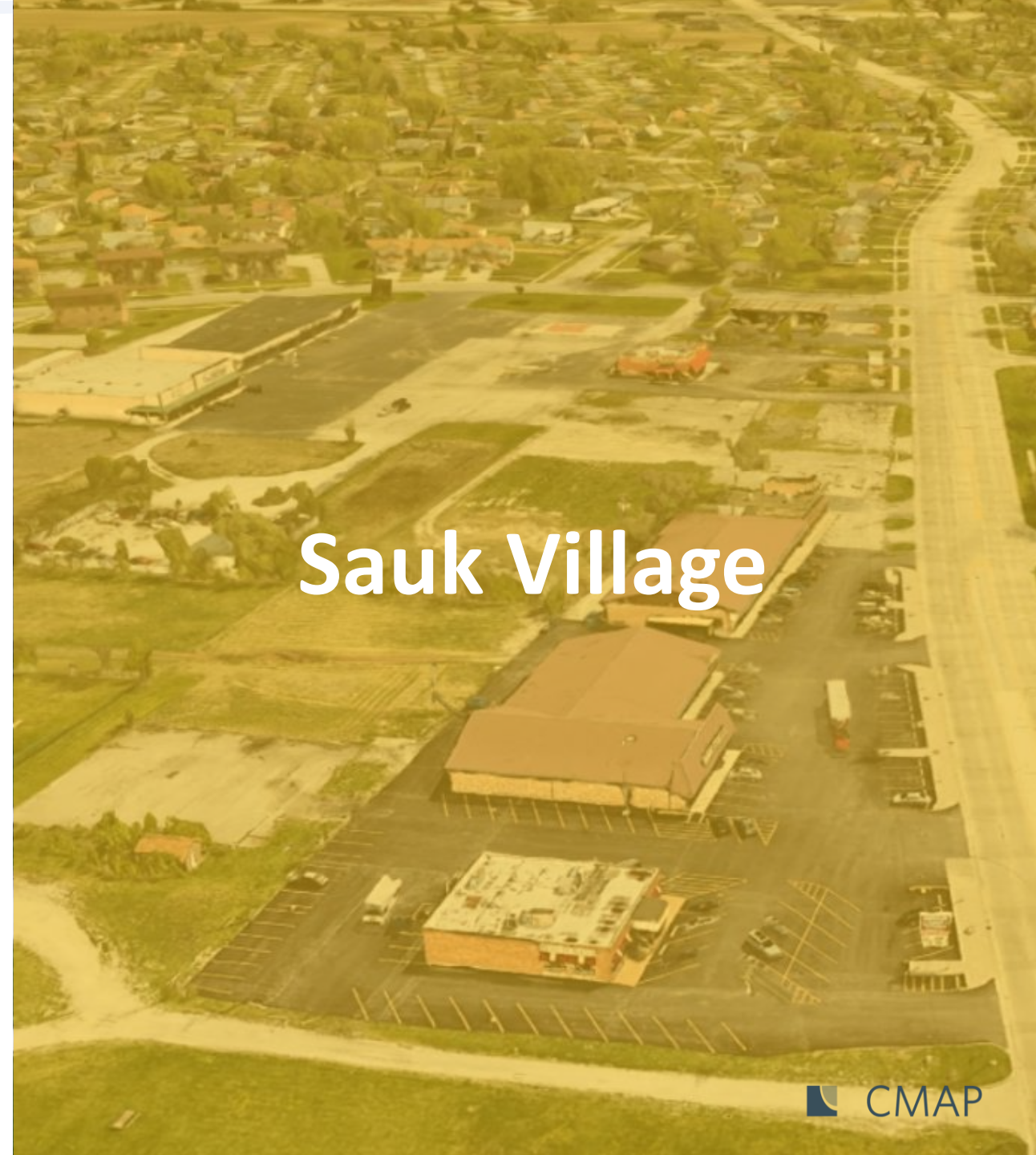
# NOTED GAINS

- **Adopted first comprehensive plan update in over 30 years**
- **Received \$1.5 million from Rebuild Illinois: Shovel Ready Sites**
- **Crafted strategies for filing empty grocery store building with new tenant**
- **Streamlined internal process for selection of contractors**
- **Created new role of grant coordinator**
- **Received \$400,000 grant to demolish vacant buildings**
- **Received additional funding to redesign two corridors.**



# NOTED GAINS

- Received \$750,000 in grants for comp plan priorities
- Completed pavement management program
- Progress on regional multi-use path
- Initiated water loss audit
- Performed targeted zoning code updates
- Completed engineering for intersection improvements and two playgrounds  
Conducted PHASE 1 for vacant and underutilized parcels
- Launched *Rock the Block* through Habitat for Humanity



Sauk Village

Secretary of Defense  
C. M. ...

The ...



# EMBEDDED STAFF PLANNERS

**PRESENTATION PITCH**

10.05.2020



## NEXT Putting Plans into Action

Prioritizing and advancing recommendations of approved CMAP plans.

1. **Learn and prioritize** the municipality's needs
2. **Facilitate** creation of action plan
3. **Facilitate** implementation

implementation action plan

10 months/800 staff hrs  
2 municipalities

## Resource | Opportunity | Impact ROI Program

Building municipal capacity in grant readiness to move from planning to project.

1. **Establish consensus** on priority transportation projects
2. **Identify** next steps for implementation
3. **Build** the capacity of the municipality to apply for and manage funding

completed grant applications

6 months/250 staff hrs (each)  
3-4 municipalities

## Capacity Building Collaborative

Helping a cohort pursue shared goals across jurisdictional boundaries that complements their respective strengths and competitive advantages.

1. **Build** strong relationships with and between the consortium municipalities
2. **Explore and develop** informed perspective of shared challenge
3. **Foster collaboration** to address the shared challenge in their respective communities

multi-year plan for collaboration

9 months/340 staff hrs (each)  
3-4 municipalities/cohort

## NEXT

### Putting Plans into Action

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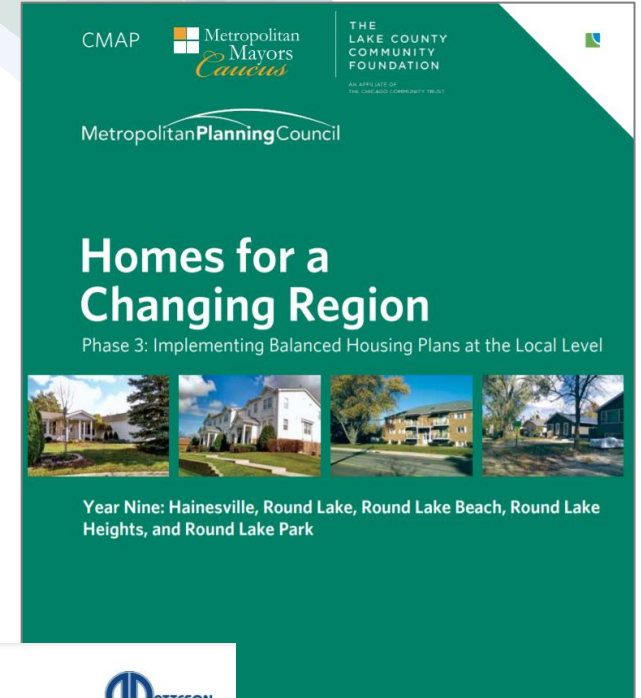
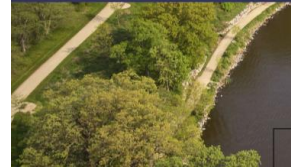
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## Village of Robbins



## Round Lake Cluster

## Village of Matteson

**Resource | Opportunity | Impact  
ROI Program**

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**City of Harvey**

**Village of  
University Park**

**Village of  
Dolton**



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Food Security

Pandemic  
Public Spaces



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## Collaborative for Public Space Innovations

**City of Harvey**

**Village of Morton Grove**

**Village of Lemont**

**Village of Berkeley**

# Collaborative for Public Space Innovations

City of Harvey

Village of Morton Grove

Village of Lemont

Village of Berkeley



# Collaborative for Public Space Innovations

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# Collaborative for Public Space Innovations

City of Harvey



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# Collaborative for Public Space Innovations

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# INSIGHTS

**CMAP's Community Cohort Evaluation Tool is a foundational assessment of capacity. It does not indicate government effectiveness**

**Community selection process must be probing and deliberate**

**When getting to know the community in the first phase, the program benefited from CMAP staff attending municipal internal staff meetings in its entirety**

**When working with local governments around capacity building, CMAP must expect and be able to rapidly gain expertise in areas beyond CMAP purview**

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**When working with local governments around capacity building, CMAP must expect and be able to rapidly gain expertise in areas beyond CMAP purview**

**Working in municipalities with consultants on retainer provides challenges to ensure capacity building of the local government office**

**Requirements for grant funding can present unintended barriers for high-need, low-resource communities**

**Administration change and staff turnover is detrimental to progress and institutional knowledge transfers**

# NEXT STEPS

- **ADVERTISE, MARKET, AND COMMUNICATE**
- **EXECUTE 2<sup>ND</sup> ROUNDS**
- **IMPLEMENT LEADERSHIP ACADEMY + CAPACITY BUILDING GUIDE**
- **LAUNCH 3-YR CAPACITY BUILDING MACARTHUR EXTENSION**







# Capacity Building Program

**Thank You!**

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NOVEMBER 3, 2021